

ETCP Flagship Seminar — Bordeaux

The New Integrated Programming Approach • 24–25 September 2026

Two immersive days in Bordeaux on the new EU Budget Performance Framework (2028–2034): integrating National, Regional and Local dimensions across all EU funds, with guest speakers, city experiences and concrete deliverables you take home.

Dates	24–25 September 2026
Location	Bordeaux, France — heritage venue near Place de la Bourse
Format	2 immersive days — alternating expertise & immersion
Cohort	Limited to 24 participants
Languages	English
Registration	etcp.fr/register/

Key elements

- **Heritage venue** — sessions in a historic 18th-century building near Place de la Bourse.
- **Wine city evening** — Day 1 dinner at a wine restaurant in Bordeaux's old city centre, including guided tour and wine tasting.
- **Walking discovery** — morning architectural walk through the Golden Triangle and Chartrons.
- **Field visit** — flagship ERDF-funded urban regeneration project on the Right Bank with managing authority Q&A.
- **Small cohort** — only 24 seats for dense peer interaction across Member States.
- **Guest speakers** — European perspective, Région Nouvelle-Aquitaine, peer Member States practitioners.

Faculty

Balázs Pichler — Senior EU Funds Management & Strategic Planning Expert. EU Funds strategic planning (EUR 20+ billion programmes); former Head of Monitoring and Evaluation; KPI design and performance measurement.

Franck Sottou — EU Funds & Performance Management Expert. 32+ years in EU funds monitoring, evaluation and KPI systems; risk management and results-oriented management.

Concrete deliverables

Deliverable 1 — Personal Roadmap

- Diagnostic of your current programming & control set-up
- 12-month action plan aligned with the 2028–2034 framework
- Indicator framework template tailored to your priorities
- Risk matrix and mitigation checklist
- Reviewed 1-on-1 by the lead experts before you leave

Deliverable 2 — Open Q&A Forum

- Live closing forum with both lead experts and guest speakers
- Continued access to a peer Q&A space after the seminar
- Shared knowledge base of cases, templates and references

Programme

Day 1 — Wednesday 24 September 2026

Multi-level Governance & Strategic Planning

08:30–09:00	Registration & Welcome Coffee
09:00–09:20	Opening Session Workshop objectives • New EU Budget Performance Framework (2028-2034) • COM(2025) 545 integration philosophy
09:20–10:45	SESSION 1.1 — The New Integrated Planning Architecture Breaking down silos across levels • Multi-level governance framework • Roles and responsibilities • Coordination mechanisms
10:45–11:15	Coffee Break
11:15–12:45	SESSION 1.2 — Strategic Programming & Place-based Development National and Regional Partnership Plans • Place-based approaches • ITI and CLLD • Workshop: Designing an integrated strategy
12:45–13:45	Lunch Break — regional gastronomy
13:45–15:15	SESSION 2.1 — Multi-Fund Integration Creating synergies across funding sources • Combining EU funds: ERDF + ESF+, Cohesion + CAP • Case Studies
15:15–15:45	Coffee Break
15:45–17:00	SESSION 2.2 — Smart Specialisation Strategies (S3) S3 evolution in 2028-2034 • Entrepreneurial discovery process • Industrial transition and green transition • Workshop activity
17:00–17:15	Day 1 Wrap-up & Key Takeaways
19:00	Dinner in Bordeaux Old City Centre Wine restaurant in the historic centre • Includes guided tour, wine tasting and dinner

Day 2 — Thursday 25 September 2026

Performance Framework, Financial Instruments & Roadmap

09:00–09:15	Day 2 Opening Recap of Day 1 • Day 2 objectives: measuring success and financing mechanisms
09:15–10:40	SESSION 3.1 — The New Performance Framework Expenditure tracking • Output and Result indicators • Key innovations: from 5,000 to ~1,000 indicators • RACER criteria
10:40–11:10	Coffee Break
11:10–12:45	SESSION 3.2 — Practical Application Monitoring and reporting requirements • Annual Management and Performance Report • Mini-Exercise: Setting targets and baselines
12:45–13:45	Lunch Break
13:45–15:00	SESSION 4.1 — Financial Instruments Evolution of FIs 2028-2034 • Types: loans, guarantees, equity • InvestEU complementarity • Performance tracking
15:00–15:30	Coffee Break
15:30–16:50	SESSION 4.2 — Simplified Cost Options & FNLC SCO types: lump sums, unit costs, flat rates • FNLC paradigm: from costs to results • Workshop exercise
16:50–17:00	Closing — Roadmap handover & Open Q&A; Forum

Register: etcp.fr/register/ • Contact: contact@etcp.fr

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